

May 2, 2016

Merrick Spine Center
1850 Elm Street
Manchester, NH 03104

Dear Patient:

For some time I have been contemplating, my retirement. My greatest concern has been in finding a replacement; someone who is competent and compassionate, someone who I feel will be as concerned about you as I am.

In early 2013, I met and subsequently began working with Dr. Eric O'Connell. After a few months of closely evaluating Dr. O'Connell's approach to patient care and getting to know him personally, I am happy to announce that our practices will be merging. I am confident Dr. O'Connell will provide you with the same level of care and compassion that you are used to. He has been familiarizing himself with your case history as well as the case histories of my other patients.

Our plan moving forward is to merge with Dr. O'Connell's business (Progressive Spine & Rehab Center) so that he may provide full-spectrum chiropractic care along with physical therapy and rehabilitative services provided.

The wonderful thing about youth is the vigor and enthusiasm. I'm happy to report that Dr. O'Connell displays a maturity and judgment not often associated with someone his age. His techniques and general approach are remarkably similar to mine, but he also brings state-of-the-art technology and fresh, new ideas.

Please accept my invitation to make an appointment to meet Dr. O'Connell.

Yours in health,

Dr. John Merrick